



# UNITED STATES *A*FRICA COMMAND

## Command Overview

Major General Mike Snodgrass  
Chief of Staff

PARTNERSHIP

·

SECURITY

·

STABILITY

# U.S. Africa Command Mission Statement

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United States Africa Command, in concert with other U.S. Government agencies and international partners, conducts sustained security engagement through military-to-military programs, military-sponsored activities, and other military operations as directed to promote a stable and secure African environment in support of U.S. foreign policy.



***Our focus is to build the capacity of our African partners to:***

- **Reduce conflict**
- **Improve security**
- **Defeat violent extremism**
- **Support crisis response**



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# Africa's Size and Diversity

**11.7 million square miles**

About 3-1/2 times the size of the

Continental United States

**4365 miles**

*Chicago to Honolulu = 4250*

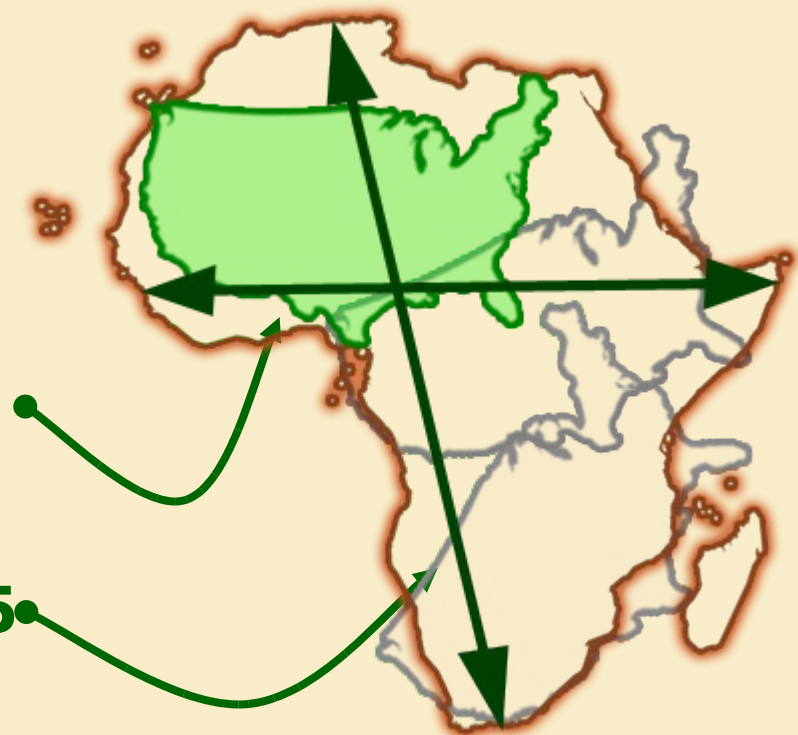
**Tunis to Cape Town = 4885 miles**

*New York to Moscow = 4674 miles*

**53 nations**

**888 million people (14% of Earth pop.)**

**Over 800 ethnic groups and 1000 languages**





# A 21st Century Organization

## U.S. Africa Command *Stuttgart, Germany*



**SETAF**

*Vicenza, Italy*



**AFAFRICA**

*Ramstein, GE*



**MARFORAF**

*Stuttgart, GE*



**NAVAF**

*Naples, Italy*



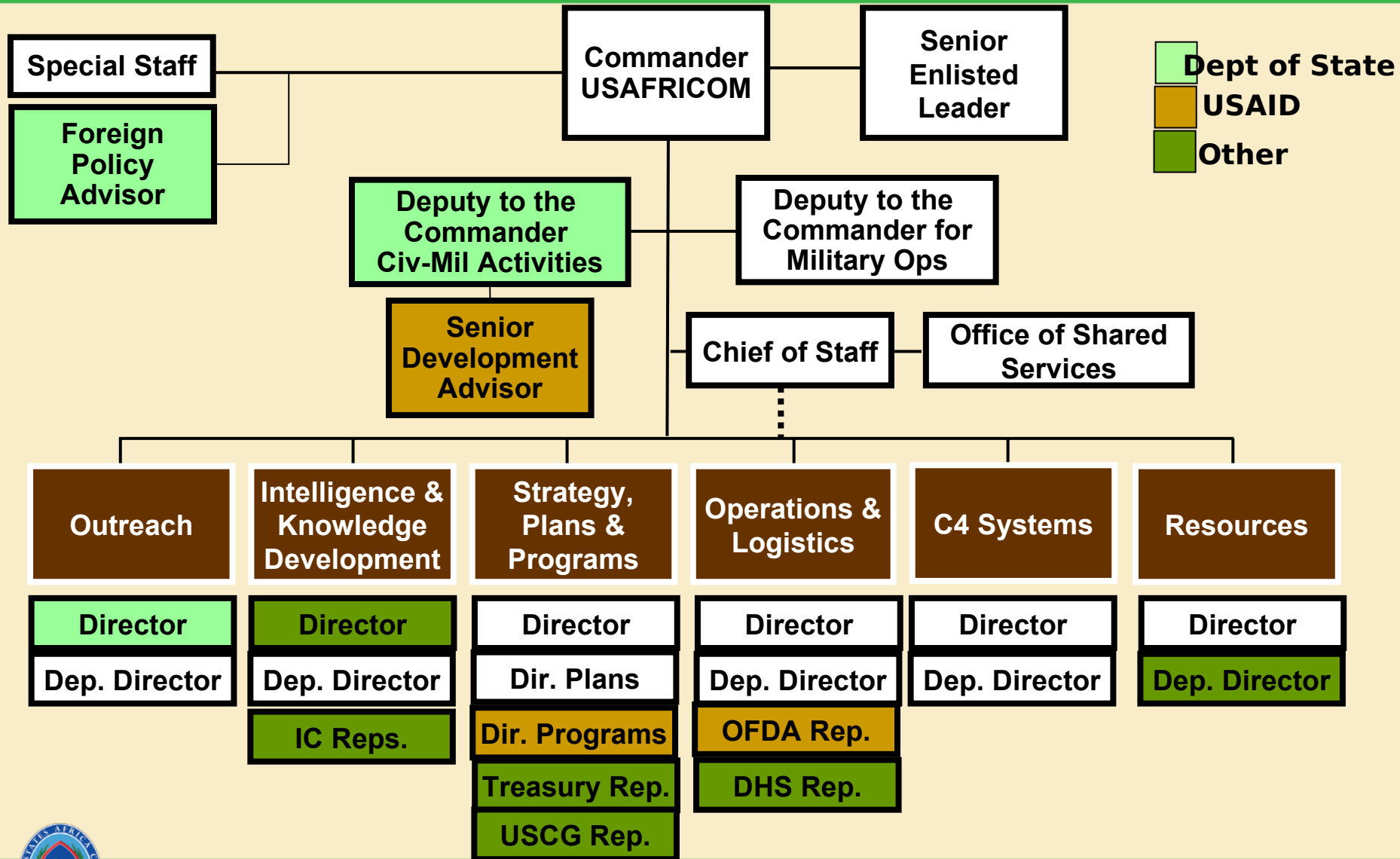
**SOCAFRICA**

*Stuttgart, GE*

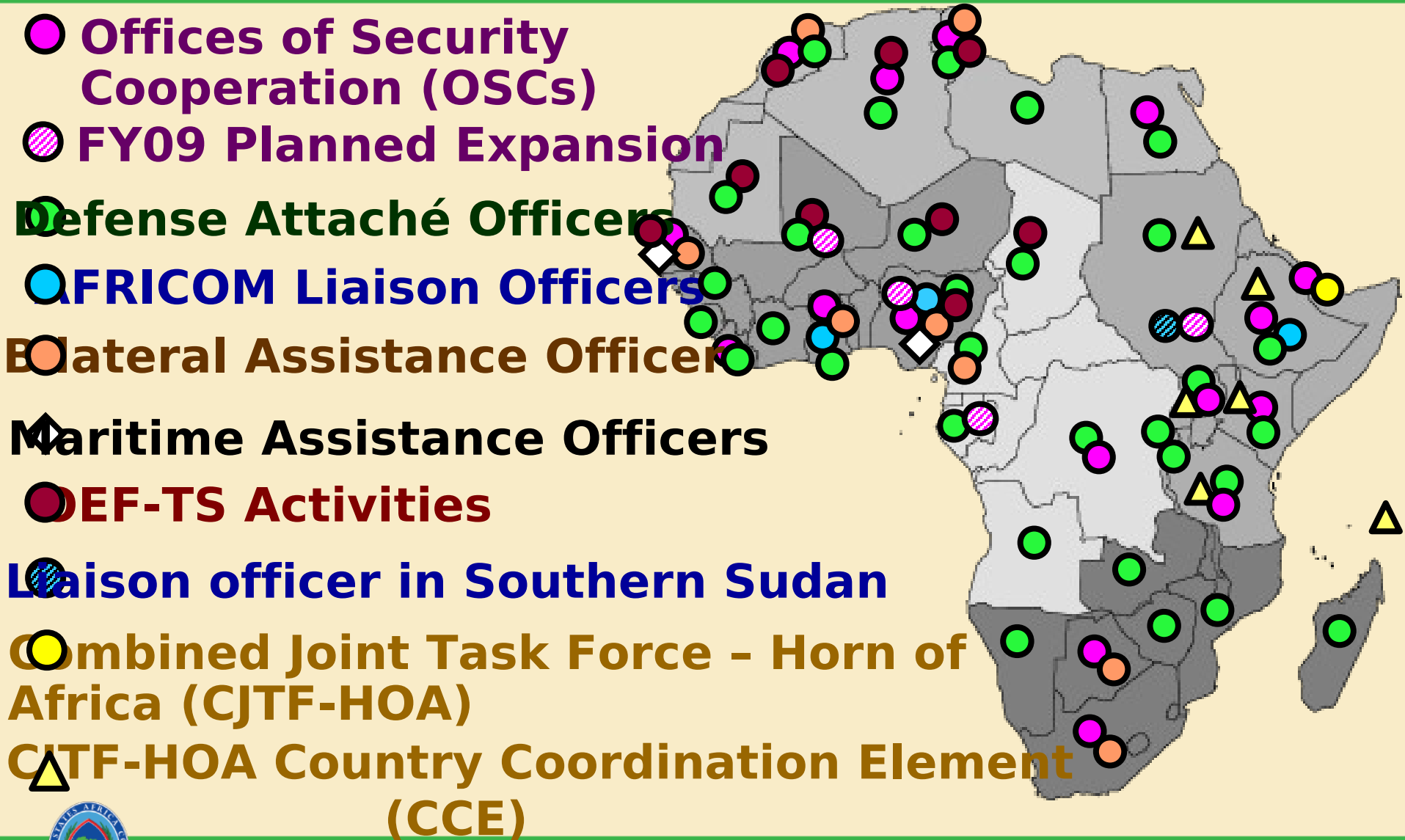


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# Interagency Leaders



# Our Team in Africa



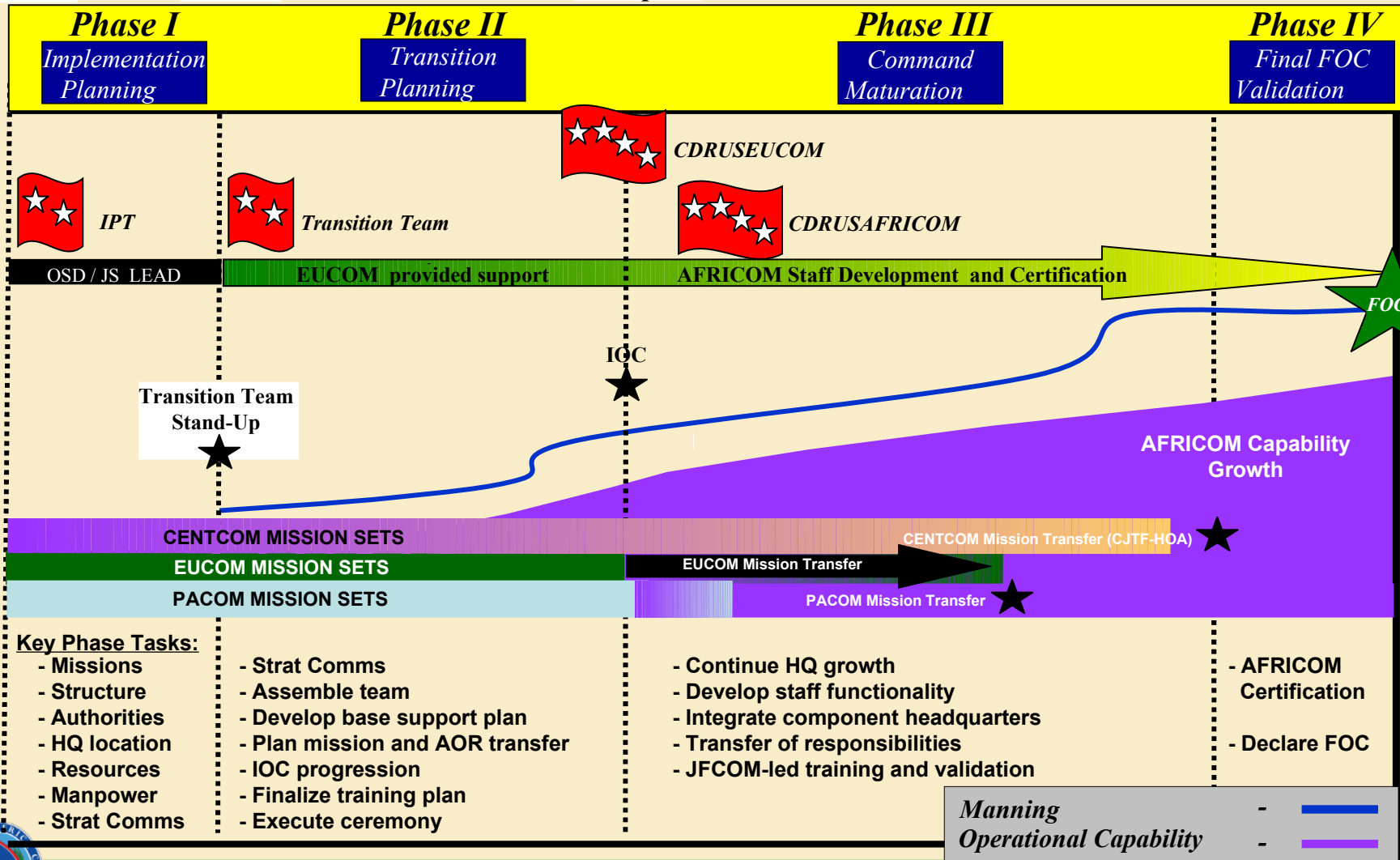
# Mission Transfer Execution

13 Nov 06

1 Feb 07

30 Sept 07

1 Oct 08



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## Across the Continent: Poor Governance, Exploding Population, Depletion of Fishing Grounds / Maritime Security, Stress on Water & Resources

## Chad / Sudan / CAR: Darfur, North-South Sudan, Insurgencies

## Trans-Sahel: “Undergoverned” Areas, Transnational Extremism

## West Africa / Gulf of Guinea: Influx of Illegal Drugs, Oil Theft, Corruption, Instability, Fragile States

## Horn of Africa: Chaos and Instability

## Great Lakes: Instability & Insurgencies

## Southern Africa: HIV/AIDS, Zimbabwe Instability





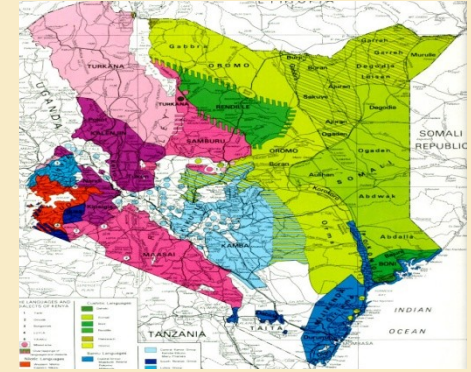
# Creating a New Analytic Culture

## Traditional political-military analyst



- Maintain military OOB
- Understand doctrinal templates
- Versed in “maneuver” COP
- Understand political framework
- Toolset compatible with mission
- Structured data sets
- Effective technical collection solutions available
- Existing analysis and reach back for some African problem sets

## Socio-cultural “human terrain” analyst



- Understand tribal and clan composition down to tribal elder level; maintain human terrain “OOB”
- Understand ethnic/religious disposition & issues
- Understand unstructured data sets across all domains (hardcopy to internet to JWICS)
- Able to geo-tag and geo-reference social data; use non-standard toolsets
- Develop & implements creative collection & “data-mining” strategies
- Self-reliant; sparse “reach back” for many problem sets



# *Dramatic Demographic Shifts*

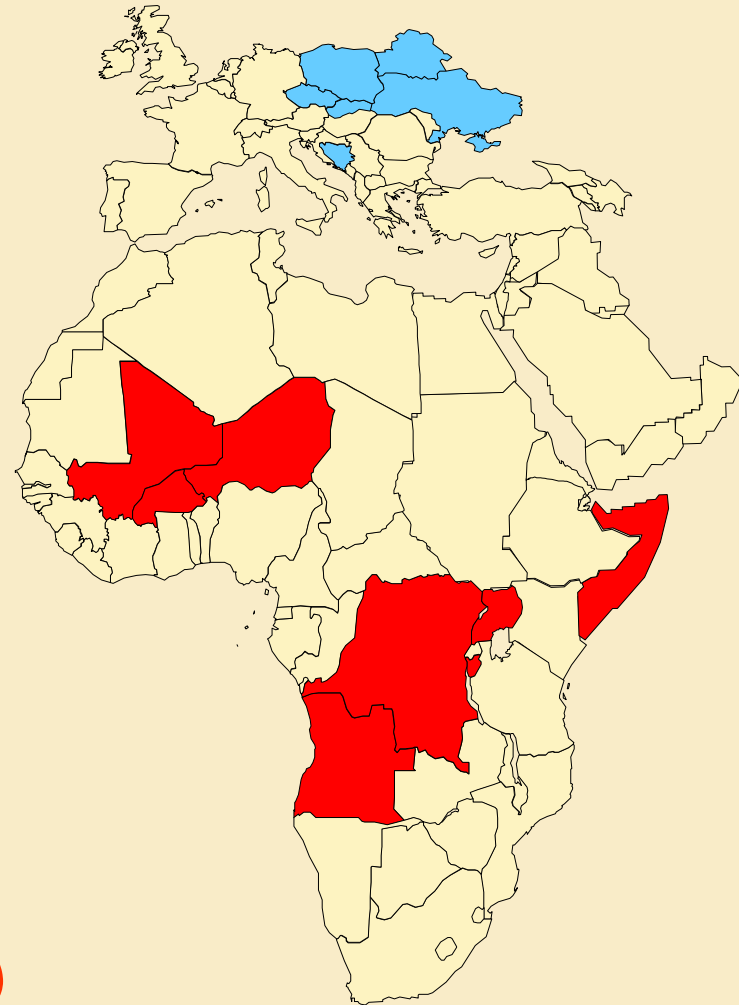
## *Lifetime Births Per Woman*

### Highest

|              |     |
|--------------|-----|
| Niger        | 7.3 |
| Mali         | 7.3 |
| Uganda       | 6.8 |
| Somalia      | 6.6 |
| Afghanistan  | 6.6 |
| Yemen        | 6.4 |
| Burundi      | 6.4 |
| DRC          | 6.3 |
| Burkina Faso | 6.3 |
| Angola       | 6.2 |

### Lowest

|                |     |
|----------------|-----|
| China, Macao   | 0.9 |
| Hong Kong      | 1.0 |
| Singapore      | 1.1 |
| Taiwan         | 1.1 |
| South Korea    | 1.2 |
| Lithuania      | 1.2 |
| Japan          | 1.2 |
| Czech Republic | 1.2 |
| Belarus        | 1.2 |
| Ukraine        | 1.2 |
| Russia         | 1.4 |



*(2.1 births per woman is replacement rate)*



# Explosive Growth in Population

For Official Use Only

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## 2007 (millions)

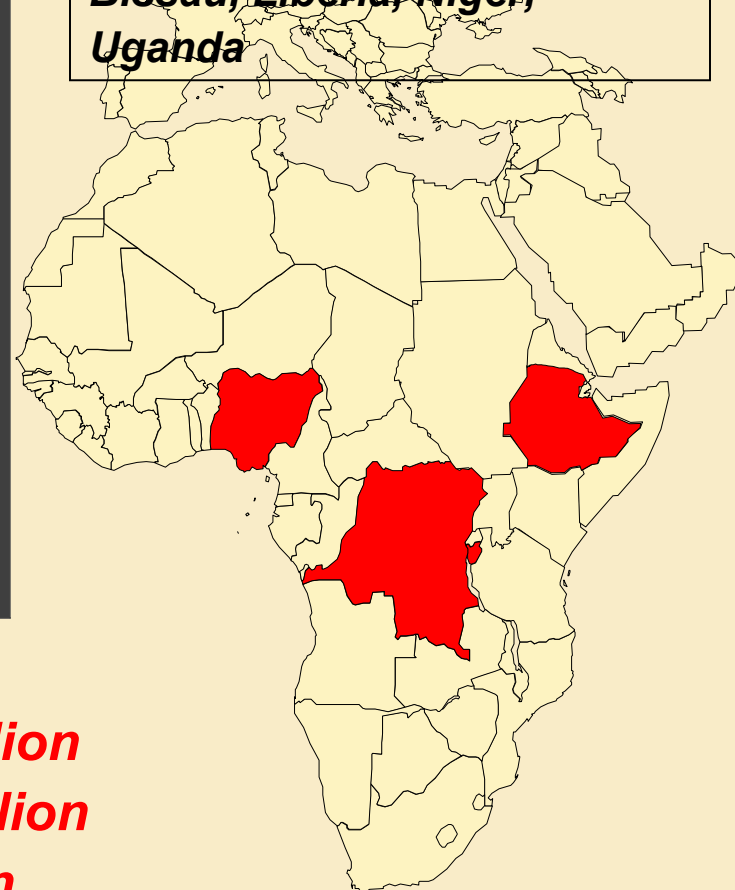
|                   |            |
|-------------------|------------|
| 1. China          | 1,329      |
| 2. India          | 1,169      |
| <b>3. US</b>      | <b>306</b> |
| 4. Indonesia      | 232        |
| 5. Brazil         | 192        |
| 6. Pakistan       | 164        |
| 7. Bangladesh     | 159        |
| <b>8. Nigeria</b> | <b>148</b> |
| 9. Russia         | 142        |
| 10. Japan         | 128        |

## 2050 (millions)

|                     |            |
|---------------------|------------|
| 1. India            | 1,658      |
| 2. China            | 1,409      |
| <b>3. US</b>        | <b>402</b> |
| 4. Indonesia        | 297        |
| 5. Pakistan         | 292        |
| <b>6. Nigeria</b>   | <b>289</b> |
| 7. Brazil           | 254        |
| 8. Bangladesh       | 254        |
| <b>9. *DRC</b>      | <b>187</b> |
| <b>10. Ethiopia</b> | <b>183</b> |

*\* Will triple in size:*

*Burundi, **DRC**, Guinea  
Bissau, Liberia, Niger,  
Uganda*



### *Africa now:*

*14% of world's people*

*17% by 2025*

*21% by 2050*

### *Africa now:*

*2007: 967 Million*

*2025: 1.36 Billion*

*2050: 2 Billion*



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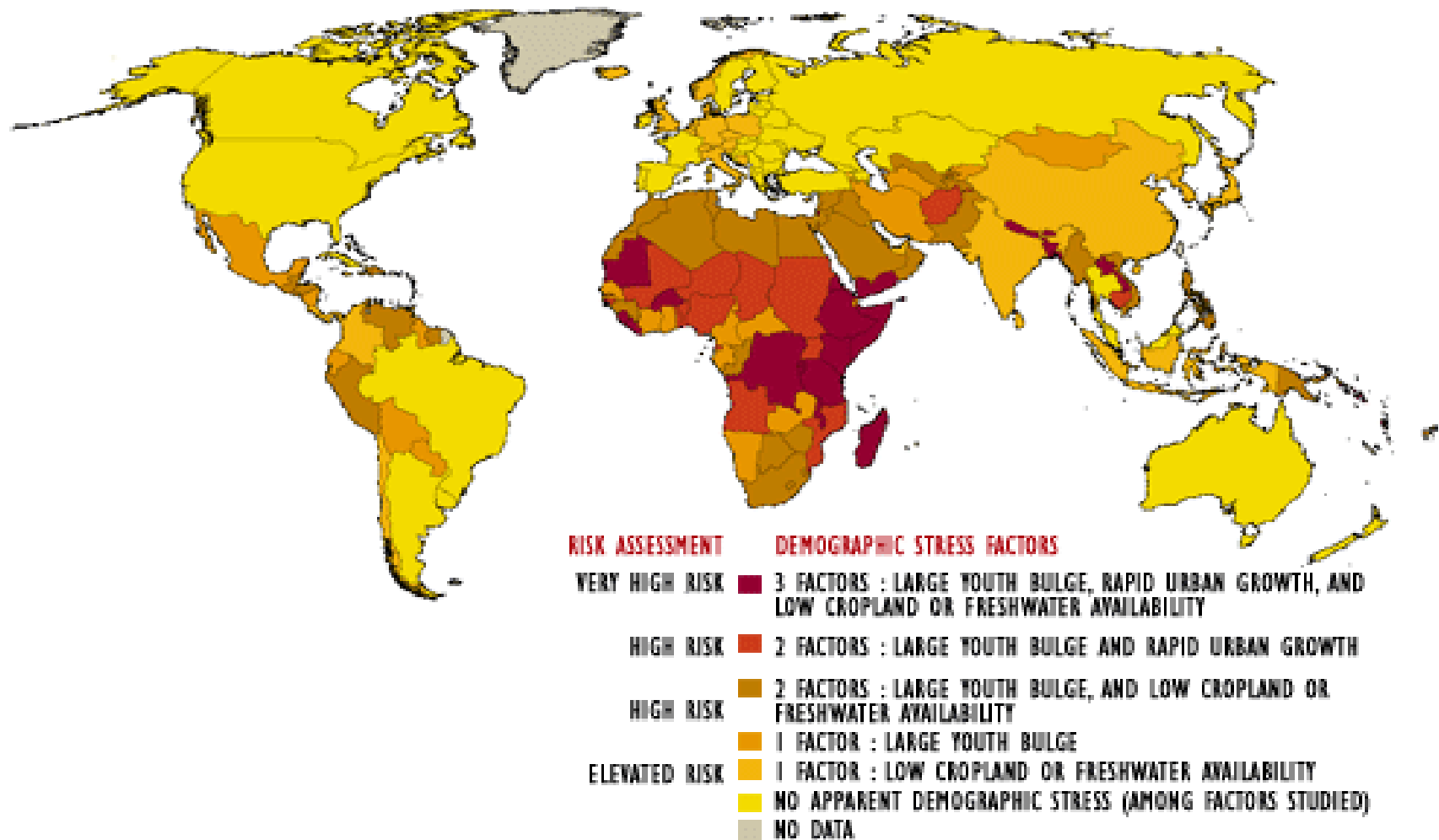
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Source : UN Population Division 2007

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# The Big Picture: Demographic Stress Factors

DEMOGRAPHIC STRESS, 2000 - 2010



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Source: Population Action International, *The Security Demographic: Population and Civil Conflict After the Cold War*

# Our Strategy

## Lines of Effort

Deter and defeat activities which undermine US interests

Improve the Security capabilities of African states, and organizations

Support USG agencies

Strengthen relationships and expand network of partners

Build the command



## Theater Strategic Endstates

**African nations and organizations provide for their own security**

**Governments can mitigate threat from Violent Extremist Organizations**

**Countries maintain professional militaries that respond to civilian authority, respect rule of law and human rights**



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# Our Strategy in Practice

**Africa Partnership Station (APS) - Oct 2007 -**

**Apr 2008**

**Requirement**



West African nations seek to improve maritime security

**Request**



Gulf of Guinea Ministerials  
Cotonou, Benin – Nov 2006

**Communicate**



Announcement of APS in  
Washington DC

**Implement**



APS deploys – conducts events

**Assess**



How well executed? How well  
did it meet partner needs?

**Follow-Up**

Listen to Partners:  
New  
Requirements?  
Continue  
Program?

**Extend Program  
to Other  
Regions?**



requested by partners

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# Ends - Theater Strategic Endstates

- **Endstate 1: African countries/orgs able to provide for own security/contribute to security on the continent**
- **Endstate 2: African govts/regional security establishments have capability to mitigate threat from violent extremism**
- **Endstate 3: African countries/orgs maintain professional militaries that respond to civilian authorities, respect rule of law, abide by international human rights norms**

Endstates assigned in the  
*Guidance for Employment of the Force (May 2008)*



# Ways: Lines of Effort

- **LOE 1: Deter or defeat activities which undermine or threaten U.S. interests.**
- **LOE 2: Develop and improve the security capabilities and capacity of designated African states, the AU, and regional organizations.**
- **LOE 3: Support USG agencies in implementing USG security, diplomatic, and development policies.**
- **LOE 4: Strengthen existing relationships and expand USAFRICOM's network of partners on the continent.**
- **LOE 5: Continue evolution of the command: develop and adapt command structure, systems, processes, and theater posture to enable USAFRICOM's activities and its cooperation with partners.**



# Means - Focusing Resources

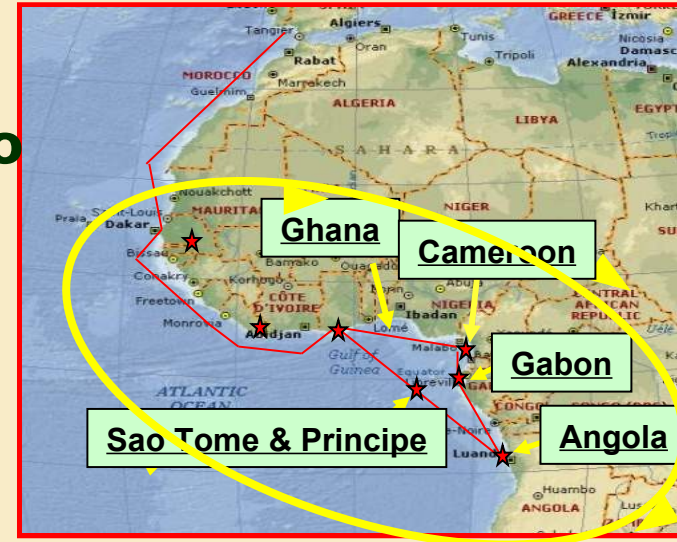
- **Africa's importance to the U.S. continues to increase**
- **DoD shifting from contingency-based approach to strategy and steady-state activities-based approach**
- **Both demand adequate resources to execute U.S. Africa Command's theater strategy**  
**strategy resources allocated in the past to conduct sustained security engagement in Africa not sufficient to achieve the command's strategic endstates**



# Africa Partnership Station (APS)

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- **Themes**
  - Maritime Security and Safety are vital to regional prosperity
  - US and partners are committed to enabling African solutions
  - Building trust through transparency and collaboration
- **Successful Development**
  - Coalition support
  - NGO participation
- **USS Fort McHenry: 11/07 - 04/08**
- **HSV Swift: 01/08 - 06/08**



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# Operation ASSURED VOICE

- Operation ASSURED VOICE is an overarching Information Operations program designed to shape all of our activities that have an *impact* in the *Information Environment*
- Lines of Operation to counter Violent Extremist Organizations:
  - **Counter VEO Ideology**
  - **Counter VEO Propaganda**
  - **Counter VEO Recruitment**
- OAV seeks to harness all available knowledge, expertise, and resources to enable the conduct of:
  - **Synchronized, Coordinated Actions and Activities to counter VEO Influence**
  - **Support to US Public Diplomacy efforts**
  - **Measurement of our Effectiveness to better direct future activities**
- **[www.magharebia.com](http://www.magharebia.com)**



# Liberia Security Sector Reform

- **\$209M over four years to create a new Liberian army by 2008**
  - ~ 2000 soldiers trained
  - First Battalion of AFL stood up in Aug 08
  - Brigade HQ, 2 infantry battalions, MP company, band
  - Contractor-provided training, uniformed mentors
  - Provided all training, equipment, and infrastructure construction
- **UN Mission in Liberia (since Sep 08)**
  - Mission: To provide security for Liberia
  - \$714.9M for UN FY06
  - ~ 17,000 total personnel
  - 90 fatalities



# Air Security

- EUCOM, through USAFE, supports USG “Safe Skies for Africa” program
- Goal is to improve radar coverage and air traffic control over Africa
  - Presently, radar coverage is limited
- Costs of “ungoverned” airspace
  - Potential for trafficking
  - Poor air safety
  - Reduction in economic potential



# State Partnership Program

**Utah**  
since 2003

-- **Morocco**



**Wyoming**  
since 2004

-- **Tunisia**



**Vermont**  
since 2008

-- **Senegal**



**S. Dakota**  
since 2004

-- **Ghana**



**California**  
since 2006

-- **Nigeria**



**S. Carolina**  
since 2008

-- **Botswana**



**New York**  
since 2003

-- **South Africa**



Partners a U.S. state's National Guard with an African partner for training, exercise, and relationship building





# A Diverse African Environment

## • Opportunities

- Rapidly growing economies
- Increasing democratization
- Emerging regional security & economic communities
- Growing political will to confront challenges



## • Security Challenges

- Piracy and Trafficking
- Non-Professional / Irregular Militaries
- Terrorism & Extremism
- Ethnic Strife
- Undergoverned Areas





# QUESTIONS??



# Back-Up Slides



# For More, Visit

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# <http://www.africom.mil>

AFRICOM Home - Windows Internet Explorer provided by ECJ67-CSC Systems Management

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**UNITED STATES AFRICA COMMAND**  
General William E. Ward, Commander

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**AFRICOM A/V Multimedia**

**Operation Enduring Freedom Trans Sahara**

**Africa-Related Links**

**Biographies:**

- Gen William E. Ward
- Amb Mary C. Yates
- Vice Adm Robert T. Moeller
- Command Sgt Maj Mark Ripka
- Jerry P. Lanier

**Top Stories**

**U.S. AFRICOM Commander Praises Commitment of Service Members During Visit to Djibouti**

**Sep 24, 2008 • CJTF-HOA Public Affairs**


As General William "Kip" Ward prepares to fully stand up U.S. Africa Command, he told a crowd of about 1,000 members of the Combined Joint Task Force-Horn of Africa that U.S. AFRICOM was a way for the Department of Defense to focus its efforts in Africa. "We were looking to increase..." [\(Full Story\)](#)

**Africa Sports Diplomacy Team Engages with Libreville Students**

**Sep 22, 2008 • Commander, U.S. Naval Forces Europe-Commander, U.S. Sixth Fleet Public Affairs**

Service members with Commander, U.S. Naval Forces Europe (CNE) painted


PREV NEXT View Hi Gallery PAUSE



CAMP LEMONIER, Djibouti - U.S. Army General William E. Ward, commander of U.S. Africa Command, speaks to service members with Combined Joint Task Force - Horn of Africa (CJTF-HOA) during a two-day visit to CJTF-HOA headquarters in Camp Lemonnier, Djibouti, on September 23, 2008. Ward told service members, "The standup of AFRICOM will not affect the current mission here at CJTF-HOA. So continue to carry on and do the work you've done in such a fantastic fashion representing the United States of America." (Department of Defense photo)

AFRICOM Activities Fact Sheets

Select to Search by Country



**AFRICOM Dialogue**

**From Gen William "Kip" Ward**

Welcome.

As we build U.S. Africa Command, we want to talk to people about what the U.S. military is doing in Africa.

[\(Read Full Entry\)](#)

**Recent Posts by AFRICOM Staff**

On 9/5/2008 10:30:51 AM

**From U.S. Africa Command Public Affairs**

"The graduation of Liberian service members and the activation of a new infantry battalion on August 29, 2008 marked an historic day for the Armed Forces of Liberia (AFL) and was widely..."

Trusted sites

## News, Features, and a BLOG



# UNITED STATES AFRICA COMMAND

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# Africa Partnership Station 2009

- **Final planning conference November 2008**
- **APS NASHVILLE will deploy January 2009**
- **Vision:**
  - Employ multiple assets:
  - Navy and Coast Guard Vessels, Marine Task Force, Fly Away Training Teams, Seabees
  - Leverage previous success to increase participation by sub-regional powers
  - Encourage regionalization
- **Long Term:** Transition Capacity Building to Regional Maritime Center of Excellence



**APS NASHVILLE**



# FLINTLOCK 09

FLINTLOCK is a biennial Special Operations exercise that is focused on training with Counter-Terrorist (CT) and other select units in the TSCTP nations in Northern and Western Africa.

## OBJECTIVES:

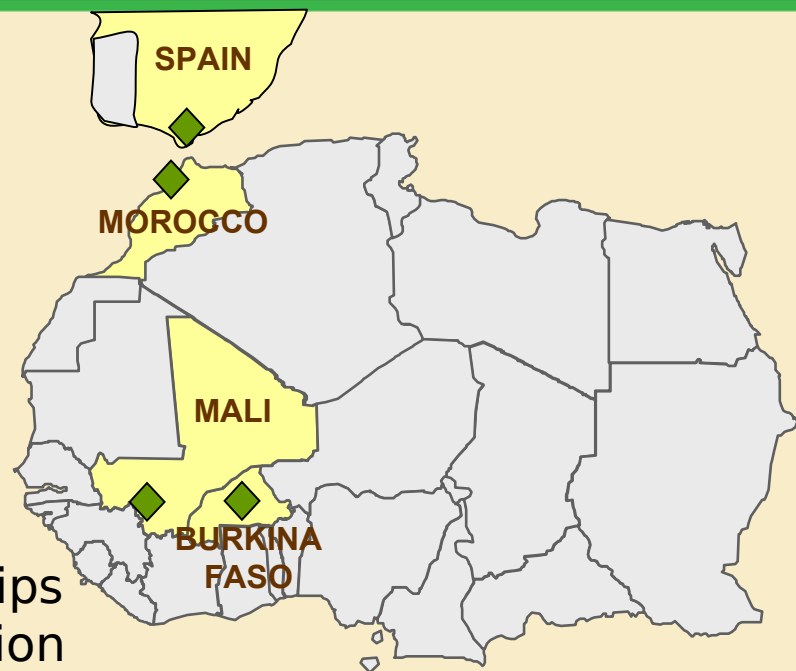
Build upon the success of FLINTLOCK 07

and SILENT WARRIOR 08

Develop stronger military to military partnerships

Establish a functioning Multinational Coordination Cell (MCC)

Enhance multi-national cooperation efforts across the region.





# Combined Joint Task Force - Horn of Africa

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- **Forces located in Djibouti plus Country Coordination Elements across East Africa**
- **Lines of Effort:**
  - Relationship Building
  - Increase Security Capacity
  - Civil Military Operations
- **Major Activities**
  - Mil-to-Mil Activities: common skills and military professionalism
  - Civil-Military Operations: infrastructure support to temper conditions favoring extremism
  - Relationship Building: forging mutual trust and confidence



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# Logistics - ADAPT Program

## *Africa Deployment Assistance Partnership Team*

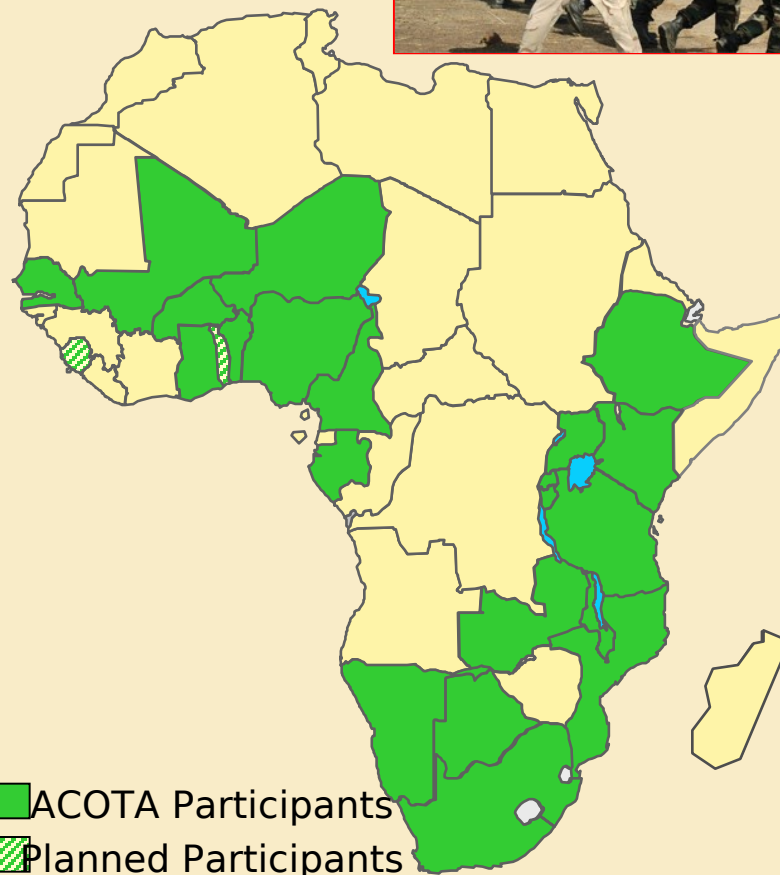
- Initial successes with Ugandan Military 14-25 July 2008
  - Enhances African National Military partner and African Standby Force force projection
  - Focuses on military logistics and transportation to help African partners build their own sustainment capacities
  - Supports existing TSC programs ACOTA and APS
- Way-Ahead: Develop ADAPT engagement plan for all ACOTA trained nations



# Peacekeeping - ACOTA Program

## *Africa Contingency Operations Training and Assistance*

- The US has been training African peacekeepers through ACOTA since 1997
  - Enhances existing African peace keeping capabilities
  - Focuses on peacekeeping skills, humanitarian operations, human rights, and rules of engagement in peacekeeping scenarios
  - Trains ~20 battalions a year
- \$54 million in FY09
  - Trained peacekeepers in UN and AU ops - increases African participation





# Theater Security Cooperation



## **International Military Education and Training (IMET)**

*Giving future and current leaders an American perspective*

## **Military-to-Military Contacts (M2M)**

*Engaging African militaries at all echelons*

## **Foreign Military Finance (FMF)**

*Supporting Africans with what they need to succeed*

## **DoD HIV/AIDS Prevention Program (DHAPP)**

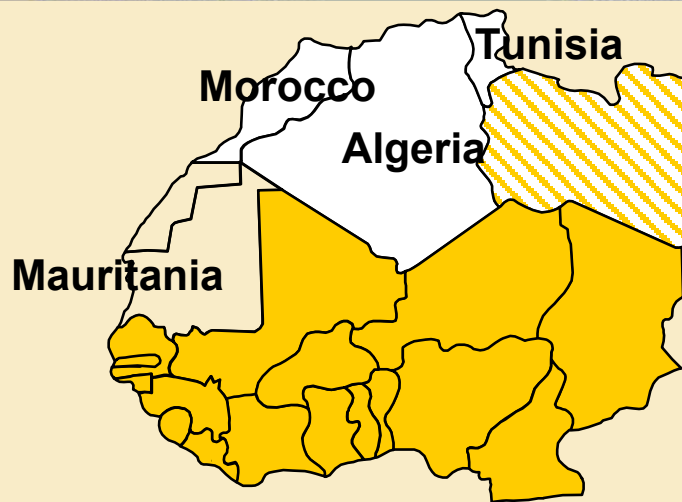
*Improving medical infrastructure and educating people*

## **Humanitarian Mine Action (HMA)**

*Making land usable: turning hazards into resources*



# www.Magharebia.com



- Internet information source targeting audiences in North Africa
- Original content provided by 25 indigenous writers and key communicators published in three languages
- Seeks to
  - Persuade targeted audiences not to join or support global terrorist organizations
  - Deny terrorist groups a recruiting advantage and sanctuary
  - Promote important regional and international interests
- General theme guidance focuses on:
  - Counter-terrorism, -extremism
  - Regional and int'l structures integration
  - Creation of strong, accountable institutions
- A vehicle for AMEMB and HN to request attention to a particular theme, event, or issue





# Maritime Security Initiatives

- **Goals:**

- Improved maritime domain awareness
- Enhanced African regional maritime security and regional cooperation
- Reduced piracy and “freedom of action” of traffickers and terrorists
- Illegal fishing is countered
- Enhanced sovereignty and security

- **EUCOM actions:**

- Ship visits and maritime training
- Provision of equipment
  - Boats, Coastal Radars, and Automated Identification Systems (AIS)



# Deputy Commander Terms of Reference (TOR)

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## DCMA

“...reviews and advises...”

**Contingency and other operations**

**Joint training, readiness, exercises**

**~~Military-to-military contacts~~**

**Peace support operations**

**Humanitarian assistance**

**Security assistance**

**Security sector reform**

**Support to peace support operations**

**Preventative health activities**

**HIV/AIDS activities**

**Disease control plans**

**Foreign Military training and professional development**

## DCMO

“...directs activities related to...”

“...directs activities related to...”

“...reviews and advises...”



# MAPES = 95

## EUCOM (77), CENTCOM (55) and PACOM (14)

Commander  
Decision = 3 (2/1)



OEF-TS



CONPLAN  
4242-7140



CJTF-HOA

Outreach &  
Special Staff = 7 (7/2)



P-IATF



SC



SLEP



PTSD



RLE



AIDS-P-WG



SA-CC

Resources = 3  
(1/2)



PP&P



A&SR



RAM

SPP = 37  
(32 / 23 / 13)



DHAPP



CTFP, IMET,  
FMS-T



HA



EUM,  
FMF/FMS,



USCG /IPSLO



TSCMIS



Mil-Mil



CJCS Ex

EDA, EX Lic  
NDAA 1206



OSC



GPOI  
ACOTA



Pol Mil  
Eng



RA



LSSR



CNT



Africa  
Endeavor



ACSS



MSI



IMATT



TSC



SST



GS  
RDMCOE



HOA  
MRX

IKD = 7  
(7 / 6 / 1)



INT  
Enabler



CM



Force  
Apps



CI &  
HUMINT



A&P



INTEL Plans  
& ARCH



OEF-TS  
ICB

C4SYS = 8  
(3 / 5 / 0)



MISI



ERIES



AU  
C3IS



ISO



ND



NE



NM



CS/IS

OPLOG = 30  
(26 / 16 / 0)



AT  
ORD



FP  
MOAs



JOC  
Ph I



JOC  
Ph II



Medical



GFM



PR



FPWG



DoD  
RWDS



DO

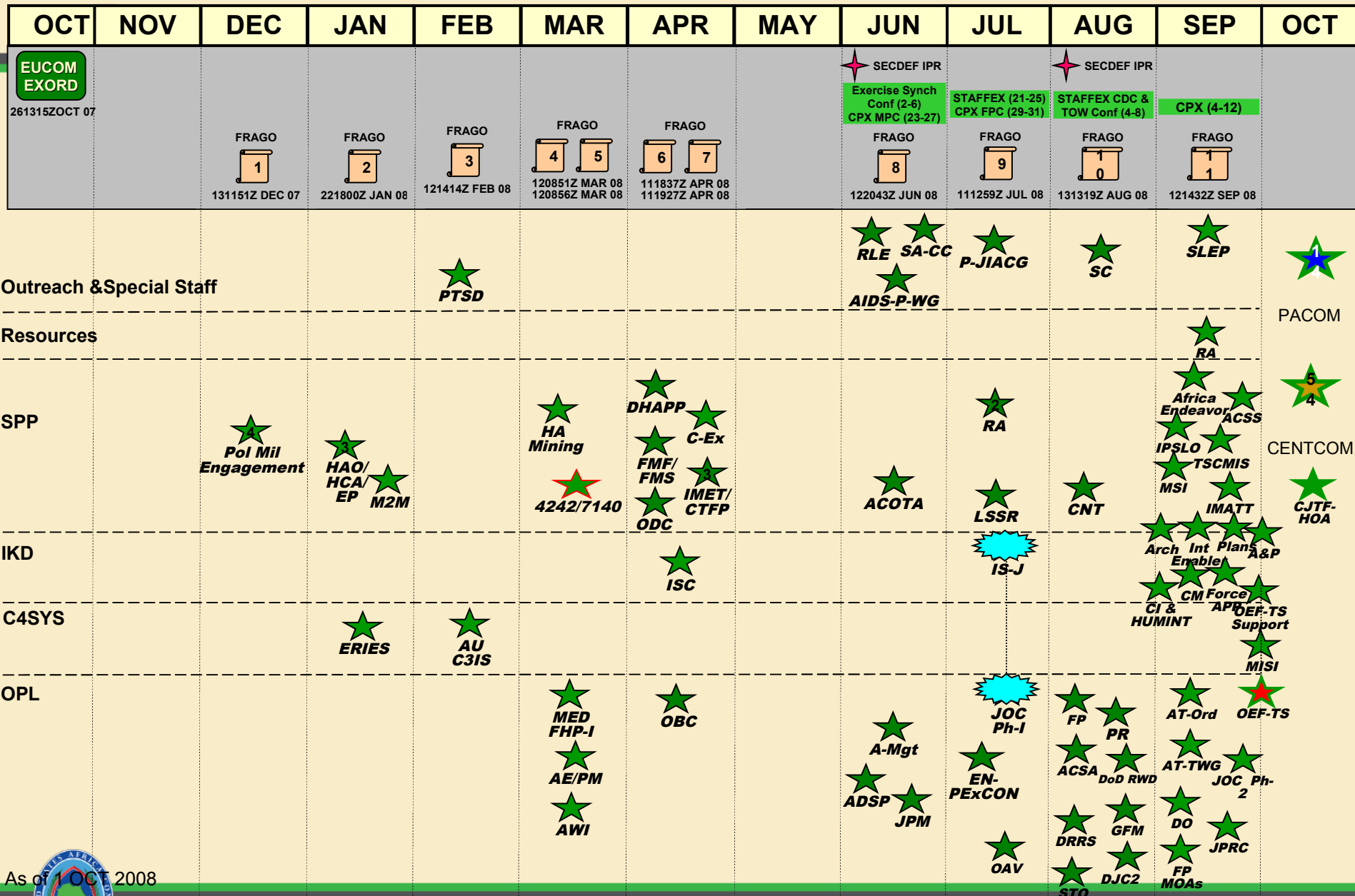
AT-T-WG JPRC OBC AWI ADSP A-Mgt JPM OAV STO DRRS ACSA FP JPRC EN-PExCon PSYOP / MIST BioM CNTRG TR /TSP



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# MAPE Transfer Over Time

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As of 1 OCT 2008



MAPE Transition ★ CDR Decision. ★ Special Topic

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